

Surrey & Sussex  
Healthcare:  
Our Clinical Strategy  
A Vision of Better  
Healthcare

Presenters:  
Michael Wilson, CEO  
Des Holden, Medical Director  
Ben Mearns, Consultant



Income of  
c£227m

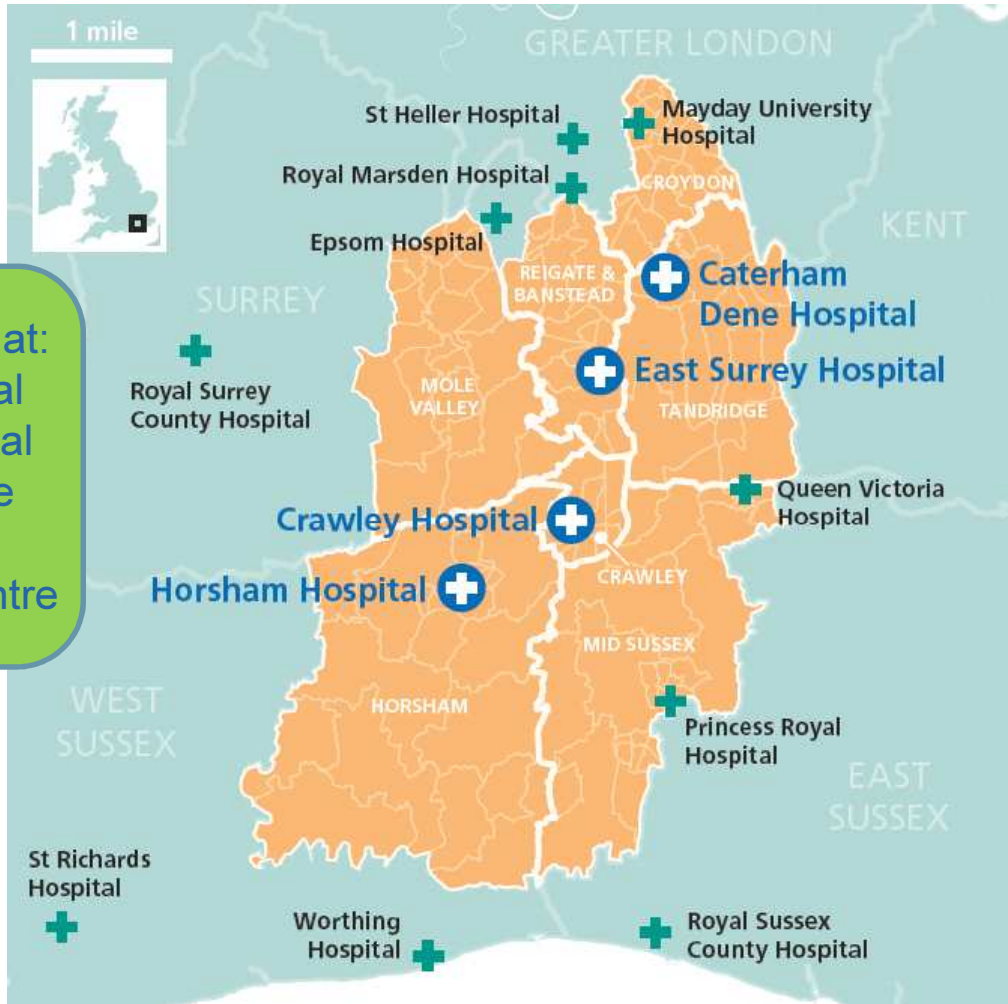
**3,500  
staff**

Main site: **East  
Surrey Hospital**,  
total land area: 66  
acres. Land value  
£11.9M, buildings:  
£73.2M

Provide services at:  
Crawley Hospital  
Horsham Hospital  
Caterham Dene  
Hospital  
Oxted Health Centre

**Patient  
population  
530,000**

**A&E: 82,500  
Births: 4, 500  
Outpatients:  
295,000  
Planned care:  
38,000**



# Vision and Strategy 2014 - 2019

Our five strategic objectives are based on four strategic themes:





**Integrated community services/Care closer to home**

*Putting people first*  
*Delivering excellent, accessible healthcare*



## Strategic Partnerships:

- BOC Respiratory Centre with Guys and St Thomas's Hospital
- Macmillan Information Centre with Macmillan/Olive Tree
- Radiotherapy Unit with Royal Surrey County Hospital
- Pathology with Brighton and Sussex University Hospital
- Colorectal Screening with Royal Surrey County Hospital
- An Associated University Hospital of Brighton and Sussex Medical School



**Our clinical strategy**  
is our blueprint for how we will  
deliver services over the next  
five years.

This strategy is key in supporting the  
Trust to develop and deliver services  
that are excellent, local, affordable  
and well led.



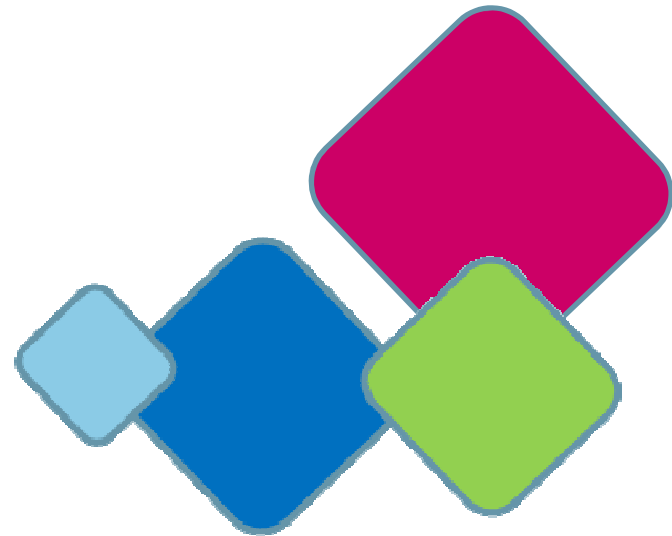
Our clinical strategy has **5 key elements**:

- **Our Business:** Further improving patient safety, patient experience and clinical effectiveness.
- **Outcomes:** Work with other expert providers to bring tertiary services and expertise locally to our patients.
- **Reputation:** Meet all local and national expectations and be both the provider and employer of choice.
- **Partnerships:** Work in partnership with our NHS and commercial partners to deliver the same agenda of delivering high quality, safe and affordable care.
- **Productivity:** Use technology and intelligent information to make better decisions about improving and sustaining our performance.



Our clinical services are led and managed through 4 clinical divisions, each managed by a consultant chief of service:

- Medicine
- Surgery
- Women and Children's
- Clinical Support Services.





**Medicine Division:**

**Emergency Department**

**Medicine for the Elderly**

**Stroke and TIA**

**Acute medicine**

**Clinical Haematology Service**

**Diabetes and Endocrinology**

**Dermatology**

**Cardiology**

**General surgery**

**Rheumatology**

**Respiratory**



**Surgery Division:**

**Theatres**

**Anaesthetics**

**Critical Care**

**Day Surgery**

**Dental Services**

**Trauma and Orthopaedics**

**Breast Surgery**

**General Surgery**

**Ear, nose and throat**

**Gastroenterology**

**Endoscopy**

**Ophthalmology**

**Pain management**

**Urology Surgery**

**Vascular**



Cancer and Women & Children Division:

Chemotherapy

Radiotherapy

Cancer Information centre

Maternity

Gynaecology

Hysteroscopy service

Child health



Clinical Support Division:

**Diagnostic Imaging**

**Pathology**

**Pharmacy**

**Outpatient services**

**Therapy Services**



# Estates and facilities

We must develop our hospital site and facilities to meet our goals in our clinical strategy

*For example, the fabric of some of our wards are not as good as they should be and we need to move patients out to improve them.*





# Education & Research

Under HEKSS we educate doctors, nurses, and Allied Health Professionals.

We also educate medical students from St George's, Imperial and from BSMS.

School of medicine with the Deanery has increased the number of trainees – recognising excellent educational experience at the hospital.

Also we have taken Physician Associates last year, a model that we may strengthen going forward.

Research – strong profile with more than 500 patients recruited in to studies. Study recruitment well known proxy for good evidence based care. Recruitment started well this year with 6 new studies adopted by the National Institute Healthcare Research already recruiting.

Any  
Questions?



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